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the book provides conceptual inputs and offers several case studies covering the entire gamut of the study of human resource development hrd catering to the requirement of managers and students of business schools a serious attempt has been made to cover all aspects of hrd through these case studies besides students of business schools practicing managers would also find this work useful this book is a part of a series on the case study method

due to escalating pressures from domestic and global competitors and changes in social norms laws and the economy during the past decade it has become clear to

many executives that people are increasingly important to the success and survival of their companies but also increasingly more complex to manage moreover it is likely that the complexity will increase even further in the nineties as global and regional economies continue to emerge in europe entirely new political entities will contribute to complexity and pose difficult problems in a multi ethnic society while creating many challenges these pressures are also creating excellent opportunities for human resource hr executives to make substantial contributions to their organizations whether such opportunities are realized however will depend upon how well these executives develop refine and leverage both their business and human resource management skills this book which is a collaborative effort on the part of the editors of the human resource planning journal and gabler publishing is intended for both line and hr executives interested in more effectively managing their employees it is a compilation of selected cutting edge articles published in the journal during the past five years it is divided into the following seven sections which represent important hr issues facing executives today and in the near future section 1 the human resource function in transition section 2 strategic human resource planning section 3 mergers and acquisitions section 4 performance appraisal and performance management section 5

this book tells you in complete detail exactly how the fourteen practitioners helped their companies achieve their strategic business objectives you will see how they diagnosed the situations determined what hr could contribute designed new programs and processes to drive and sustain behavior change and worked with organization leaders to ensure the success of their change management efforts

based on case studies of 20 enterprises carried out from 1989 to 1990 aims to identify the factors which cause small and medium sized enterprises to give attention to training and development

this book is a stepping stone toward solving public sector human capital challenges in zimbabwe as it equips human capital managers with solutions to key issues in the public sector in zimbabwe the public sector human capital drives the economy as over half of the population access their services through public enterprises government is the major agent in economic and infrastructure development as well as the production of goods and services however zimbabwe s public service is underperforming due to poorly motivated and managed employees who do not respond to the needs of its clients this is a cause of concern as the public sector human capital is central to the overall performance of the public sector often public sector managers and leaders lack advanced relevant and dynamic skills and knowledge to deal with human resource challenges within the new public management environment it is critical for the public sector to transform its human resource management to suit twenty first century needs effective human resource management in the public sector leads to economic growth and therefore the

achievement of the zimbabwe national vision 2030 therefore this book serves as a guide for public sector managers and those directly or indirectly involved in human capital management it provides in depth knowledge and guidance in effective human capital management within the context of the public sector in zimbabwe

tomorrow s hr management in the future will human resource management emerge as an even more critical factor in developing and maintaining a company s competitive edge or will it become just one more outsourced function overseen by managers busy juggling several other responsibilities at the same time will hr departments buckle under the constant pressure to do more with less or will inspired leaders develop practices that link hr to overall business strategies and improved organizational capabilities tomorrow s hr management is about creating the future right in your own company adapting to meet the needs of your enterprise and the demands of a changing business environment in this remarkably visionary volume 48 of the most perceptive and imaginative hr executives consultants and scholars from around the world offer their views on the future of the field and prescribe courses of action that will help ceos and hr managers shape that future each of the book s six sections advocates a strategic goal designed to increase hr s productivity efficiency and adaptability each chapter analyzes obstacles and formulates tactics designed to help reach these goals this book helps hr managers and business leaders to manage hr like a business define and deliver clear outcomes play new roles in the competitive environment of the future prepare for the future build an infrastructure and discover how to measure progress remember the human in human resources go global through advances in technology whether the future brings a steady and gradual curve of change or dramatic events that require drastic overnight adjustments to radically new business environments tomorrow s hr management will help lead the way in meeting these challenges and can be used by anyone from the ceo to the newest hr professional to create a more competitive organization

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