

# Automating Manufacturing Systems With Plcs

Automating Manufacturing Systems With Plcs Automating manufacturing systems with PLCs has revolutionized the industrial landscape, enabling factories and production lines to operate more efficiently, safely, and with greater precision. Programmable Logic Controllers (PLCs) are the backbone of automation in manufacturing, providing reliable control over machinery, processes, and workflows. As industries strive for increased productivity, reduced downtime, and enhanced quality, integrating PLCs into manufacturing systems has become essential. This article explores the fundamentals of automating manufacturing systems with PLCs, their benefits, key components, implementation strategies, and future trends.

**Understanding Programmable Logic Controllers (PLCs)**

Programmable Logic Controllers are rugged, digital computers designed specifically for industrial applications. Unlike general-purpose computers, PLCs are built to withstand harsh environments, including extreme temperatures, dust, moisture, and electrical noise. They are used to automate electromechanical processes, such as assembly lines, robotic devices, conveyor systems, and more. PLCs operate based on a program stored in their memory, which controls the input and output (I/O) devices connected to them. They continuously scan their input signals, execute the control program, and update output signals accordingly, ensuring real-time response to changing conditions.

**Core Components of a PLC System**

A typical PLC system comprises:

- Central Processing Unit (CPU):** The brain of the PLC that executes the control program.
- I/O Modules:** Interface units that connect sensors and actuators to the CPU.
- Power Supply:** Provides necessary electrical power to the PLC system.
- Programming Device:** Usually a computer or specialized programmer used to write and upload control programs.
- Communication Modules:** Facilitate data exchange with other systems or networks.

**Benefits of Automating Manufacturing Systems with PLCs**

Implementing PLCs in manufacturing offers numerous advantages:

- Enhanced Efficiency:** Automated control reduces cycle times and maximizes throughput.
- Improved Quality:** Precise control minimizes errors, leading to consistent product quality.
- Increased Flexibility:** Programmable logic allows quick adjustments to production processes.
- Reduced Operational Costs:** Automation decreases labor costs and minimizes waste.
- Better Safety:** PLCs can monitor safety parameters and trigger alarms or shutdowns when necessary.
- Data Collection and Monitoring:** Real-time data helps in predictive maintenance and process optimization.

**Designing an Automated Manufacturing System with PLCs**

Step 1: System Planning and Analysis

The first phase involves understanding the manufacturing process, identifying control requirements, and defining system objectives. This includes:

- Mapping out the production workflow
- Identifying sensors, actuators, and other I/O devices
- Determining safety and quality standards
- Estimating throughput and

scalability needs Step 2: Selecting Appropriate PLC Hardware Choosing the right PLC depends on: Number and type of I/O points needed Processing speed requirements Communication protocols (Ethernet, Profibus, Modbus, etc.) Environmental conditions Future expansion capabilities Step 3: Developing Control Logic Control logic is programmed using ladder diagrams, function block diagrams, or structured text, depending on the PLC platform. Key considerations include: Sequence control for machinery Safety interlocks Alarm and fault handling Data logging and reporting 3 Step 4: Integration and Testing Once programmed, the PLC system must be integrated with sensors, actuators, and other devices. Testing ensures: Correct operation of control sequences Proper communication between components Safety compliance Step 5: Deployment and Maintenance After successful testing, the system is deployed on the production floor. Regular maintenance, software updates, and system monitoring are crucial for sustained performance. Key Components of an Automated Manufacturing System with PLCs Sensors and Input Devices Sensors gather real-time data from the environment or machinery, such as: Proximity sensors Temperature sensors Pressure sensors Position encoders Actuators and Output Devices Actuators convert control signals into physical actions: Motors and drives Valves Relays and contactors Human-Machine Interface (HMI) HMIs provide operators with real-time data, control options, and status updates. They facilitate system monitoring and troubleshooting. Communication Networks Robust communication infrastructure ensures seamless data exchange: Ethernet/IP 4 Profibus Modbus DeviceNet Implementing Effective PLC Automation Strategies Modular Design Building systems with modular PLC units allows scalability and easier maintenance. Modules can be added or replaced without significant downtime. Standardization Adopting standard programming practices and communication protocols enhances compatibility and simplifies troubleshooting. Integration with Higher-Level Systems Connecting PLCs with Manufacturing Execution Systems (MES) and Enterprise Resource Planning (ERP) software provides comprehensive control and data analytics. Emphasizing Safety and Compliance Incorporate safety PLCs and fail-safe mechanisms to meet industry standards and protect personnel. Future Trends in PLC-Based Manufacturing Automation Industry 4.0 Integration: Incorporating IoT devices and cloud computing for smarter manufacturing. Artificial Intelligence (AI): Enhancing predictive maintenance and process optimization. Cybersecurity: Protecting automation systems from cyber threats. Edge Computing: Processing data closer to the source for faster decision-making. Advanced Human-Machine Interfaces: Utilizing touchscreens, augmented reality, and voice commands. Conclusion Automating manufacturing systems with PLCs has become a cornerstone of modern industrial operations. Their robustness, flexibility, and real-time control capabilities enable manufacturers to achieve higher efficiency, safety, and product quality. Successful implementation requires careful planning, selection of appropriate hardware, precise programming, and ongoing maintenance. As technology advances, integrating PLCs with 5 IoT, AI, and other emerging innovations will further transform manufacturing into highly intelligent, interconnected systems. Embracing these

changes positions manufacturers for sustained competitiveness and growth in the evolving industrial landscape. QuestionAnswer What are the main advantages of automating manufacturing systems with PLCs? Automating manufacturing systems with PLCs offers increased efficiency, improved accuracy, reduced labor costs, enhanced flexibility, and better process control, leading to higher overall productivity and product quality. How do PLCs integrate with other automation components in manufacturing systems? PLCs communicate with sensors, actuators, HMIs, and SCADA systems through various communication protocols like Ethernet/IP, Profibus, and Modbus, enabling seamless data exchange and coordinated control across the entire manufacturing process. What are the key factors to consider when selecting a PLC for manufacturing automation? Important factors include processing speed, I/O capacity, communication capabilities, scalability, programming environment, reliability, and compatibility with existing systems to ensure the PLC meets the specific requirements of the manufacturing process. How does automation with PLCs improve manufacturing flexibility and scalability? PLCs can be easily reprogrammed and reconfigured to adapt to new products or process changes, and their modular architecture allows for easy expansion, supporting growth and diversification in manufacturing operations. What role does programming play in automating manufacturing systems with PLCs? Programming defines the logic and sequence of operations for the PLC, enabling precise control, automation of tasks, and integration of safety and quality protocols, which are critical for efficient manufacturing processes. What are common challenges faced when automating manufacturing systems with PLCs? Challenges include system integration complexities, ensuring cybersecurity, managing large volumes of data, maintaining compatibility with legacy equipment, and requiring skilled personnel for programming and troubleshooting. How is data analytics used in PLC-based manufacturing automation? Data collected from PLCs can be analyzed to monitor performance, detect faults, optimize processes, and predict maintenance needs, leading to proactive decision-making and increased operational efficiency. What emerging technologies are enhancing PLC-based manufacturing automation? Emerging technologies include Industry 4.0 concepts, IoT integration, AI-driven analytics, machine learning, and edge computing, which enhance the intelligence, connectivity, and adaptability of manufacturing systems. 6 How can manufacturers ensure cybersecurity when automating with PLCs? Manufacturers should implement network segmentation, secure communication protocols, regular firmware updates, strong access controls, and continuous monitoring to protect PLC systems from cyber threats. Automating Manufacturing Systems with PLCs: Revolutionizing Industrial Productivity --- Introduction In the fast-paced world of manufacturing, efficiency, precision, and reliability are non-negotiable. As industries evolve, so do their automation needs. Programmable Logic Controllers (PLCs) have emerged as the backbone of modern manufacturing systems, enabling seamless automation, real-time control, and enhanced productivity. This comprehensive review explores how PLCs are transforming manufacturing operations, their core functionalities, design considerations, implementation

strategies, and future prospects. --- What Are PLCs and Why Are They Vital in Manufacturing? Definition and Core Functionality A Programmable Logic Controller (PLC) is an industrial digital computer designed specifically for controlling manufacturing processes. Unlike general-purpose computers, PLCs are built to withstand harsh industrial environments and execute control tasks with high reliability and speed. Key Characteristics

- Robustness: Resistant to vibration, temperature fluctuations, and electrical noise.
- Real-time Operation: Capable of executing control logic within milliseconds.
- Flexibility: Programmable and adaptable to varying process requirements.
- Connectivity: Supports integration with sensors, actuators, and other industrial devices.

The Role of PLCs in Manufacturing PLCs serve as the brain of automated systems, orchestrating a wide array of processes such as:

- Assembly line control
- Material handling and conveyor management
- Machine operation and safety interlocks
- Data collection and process monitoring
- Quality assurance processes

Their deployment allows manufacturers to achieve higher consistency, reduce human error, and optimize resource utilization.

--- Core Components of a PLC-Based Manufacturing System

1. Input Modules These modules receive signals from sensors, switches, and other input devices. They convert physical signals (such as voltage or current) into digital data that the PLC can interpret.
2. Central Processing Unit (CPU) The CPU executes the control program, processes input data, and determines output commands based on logic algorithms. It manages communication between modules and interfaces with external systems.
3. Output Modules They transmit signals to actuators, motors, valves, and other devices to perform physical actions based on the CPU's instructions.
4. Programming Device Typically a computer or dedicated programming terminal where engineers develop, test, and upload control programs using specialized software.
5. Communication Interfaces These enable data exchange between the PLC and other systems like SCADA (Supervisory Control and Data Acquisition), MES (Manufacturing Execution Systems), or enterprise networks.

--- Designing an Automated Manufacturing System with PLCs

Step 1: Process Analysis and Requirements Gathering

- Identify all processes to automate.
- Determine necessary sensors, actuators, and control logic.

Step 2: System Architecture Development

- Decide on the PLC hardware specifications (number of I/O points, communication protocols).
- Define the network topology for device interconnectivity.
- Plan for scalability and future expansion.

Step 3: Control Logic Programming

- Develop ladder logic, function block diagrams, or structured text programs.
- Incorporate safety interlocks, alarms, and fault handling.
- Simulate logic before deployment.

Step 4: Hardware Installation

- Mount PLC units securely in control panels.
- Connect input/output modules to relevant sensors and actuators.
- Ensure proper grounding and shielding.

Step 5: Testing and Commissioning

- Verify communication integrity.
- Test control sequences in a controlled environment.
- Conduct on-site trials to fine-tune system performance.

Step 6: Monitoring and Maintenance

- Implement remote diagnostics.
- Schedule regular updates and preventive maintenance.

Collect operational data for continuous improvement. --- Advanced Features and Technologies in PLC- Controlled Manufacturing 1. Integration with SCADA and MES - Enables centralized monitoring and data visualization. - Facilitates real-time decision-making. - Automates reporting and compliance documentation. 2. Use of Industrial Ethernet and IoT - Enhances data exchange speeds. - Supports remote diagnostics and predictive maintenance. - Facilitates cloud integration for data analytics. 3. Safety and Redundancy Features - Incorporate safety-rated PLCs and modules. - Design for fail-safe operation with backup controllers. - Use of safety sensors and emergency stop systems. 4. Modular and Distributed Control Systems - Break down large systems into manageable modules. - Distribute control to reduce wiring complexity. - Improve system scalability and fault isolation. --- Benefits of Automating Manufacturing with PLCs Increased Productivity - Faster cycle times and reduced downtime. - Automation of repetitive tasks frees human resources for higher-value activities. Improved Quality and Consistency - Precise control reduces variability. - Automated inspection and feedback loops enhance product quality. Enhanced Safety - Automated safety interlocks prevent accidents. - Remote monitoring reduces human exposure to hazardous environments. Cost Savings - Lower labor costs and reduced material waste. - Predictive maintenance minimizes unexpected breakdowns. Data-Driven Decision Making - Real-time data collection supports process optimization. - Historical data aids in quality control and process design. --- Challenges and Considerations in PLC Automation 1. Complexity of System Design - Requires skilled engineers for programming and integration. - Proper planning is essential to avoid bottlenecks. 2. Cost of Implementation - Initial setup can be expensive, especially for large systems. - Balancing cost versus benefits is critical. 3. Cybersecurity Risks - Increased connectivity exposes systems to cyber threats. - Implementing security protocols is vital. 4. Maintenance and Upgrades - Requires ongoing training and support. - Compatibility with new technologies must be considered. --- Future Trends in PLC-Based Manufacturing Automation 1. Integration with Industry 4.0 - Emphasis on smart factories Automating Manufacturing Systems With Plcs 8 with interconnected devices. - Use of digital twins for simulation and optimization. 2. Adoption of Artificial Intelligence (AI) - AI algorithms for predictive maintenance. - Adaptive control strategies for complex processes. 3. Edge Computing - Processing data locally at the device level. - Reduces latency and bandwidth use. 4. Enhanced Human- Machine Interfaces (HMI) - Touchless and augmented reality interfaces. - Improved operator interaction and training. --- Conclusion Automating manufacturing systems with PLCs has fundamentally transformed industrial production, enabling higher levels of efficiency, safety, and flexibility. As technology advances, PLCs continue to evolve, integrating seamlessly with IoT, AI, and cloud computing to create smarter, more responsive manufacturing environments. While challenges remain, the strategic deployment of PLC-based automation systems is indispensable for manufacturers aiming to stay competitive in a rapidly changing global marketplace. Embracing these innovations not only boosts productivity but also paves the way for sustainable, future- proof manufacturing

operations. PLC programming, industrial automation, factory automation, control systems, SCADA, PLC ladder logic, automation engineering, manufacturing process control, industrial networking, programmable logic controllers

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manufacturing systems theory and practice second edition provides an overview of manufacturing systems from the ground up it is intended for students at the undergraduate or graduate level who are interested in manufacturing industry practicing engineers who want an overview of the issues and tools used to address problems in manufacturing systems and managers with a technical background who want to become more familiar with manufacturing issues the book has six chapters that have been arranged according to the

sequence used when creating and operating a manufacturing system thus the subjects emphasised are the decision framework for manufacturing the manufacturing processes the manufacturing equipment and machine tools the design for manufacturing and the operation of manufacturing systems the book attempts a compromise between theory and practice in all addressed manufacturing systems issues covering a long spectrum of issues from traditional manufacturing processes to innovative technologies such as virtual reality nanotechnology and rapid prototyping

some 70 percent of u s manufacturing output currently faces direct foreign competition while american firms understand the individual components of their manufacturing processes they must begin to work with manufacturing systems to develop world class capabilities this new book identifies principles termed foundations that have proved effective in improving manufacturing systems authored by an expert panel including manufacturing executives the book provides recommendations for manufacturers leading to specific action in three areas management philosophy and practice methods used to measure and predict the performance of systems organizational learning and improving system performance through technology the volume includes in depth studies of several key issues in manufacturing including employee involvement and empowerment using learning curves to improve quality measuring performance against that of the competition focusing on customer satisfaction and factory modernization it includes a unique paper on jazz music as a metaphor for participative manufacturing management executives managers engineers researchers faculty and students will find this book an essential tool for guiding this nation s businesses toward developing more competitive manufacturing systems

this second edition of the classic textbook has been written to provide a completely up to date text for students of mechanical industrial manufacturing and production engineering and is an indispensable reference for professional industrial engineers and managers in his outstanding book professor katsundo hitomi integrates three key themes into the text manufacturing technology production management industrial economics manufacturing technology is concerned with the flow of materials from the acquisition of raw materials through conversion in the workshop to the shipping of finished goods to the customer production management deals with the flow of information by which the flow of materials is managed efficiently through planning and control techniques industrial economics focuses on the flow of production costs aiming to minimise these to facilitate competitive pricing professor hitomi argues that the fundamental purpose of manufacturing is to create tangible goods and it has a tradition dating back to the prehistoric toolmakers the fundamental importance of manufacturing is that it facilitates basic existence it creates wealth and it contributes to human happiness manufacturing matters nowadays we regard manufacturing as operating in these other contexts beyond the technological it is in this unique synthesis that professor hitomi s study constitutes a new discipline manufacturing systems engineering a system that will promote manufacturing excellence key features the classic

textbook in manufacturing engineering fully revised edition providing a modern introduction to manufacturing technology production management and industrial economics includes review questions and problems for the student reader

this book provides a comprehensive and effective exchange of information on current developments in the management of manufacturing systems and industry 4 0 the book aims to establish channels of communication and disseminate knowledge among professionals working in manufacturing and related institutions in the book researchers academicians and practitioners in relevant fields share their knowledge from the sectors of management of manufacturing systems the chapters were selected from several conferences in the field with the topics including management of manufacturing systems with support for industry 4 0 logistics and intelligent manufacturing systems and applications cooperation management and its effective applications the book also includes case studies in logistics rfid applications and economic impacts in logistics ict support for industry 4 0 industrial and smart logistics intelligent manufacturing systems and applications

about the book the book is intended to serve as a textbook for the final and pre final year b e b tech and m tech students of mechanical production manufacturing computer integrated manufacturing automobile engg disciplines this book can be used in industries technical training institutes this covers the main areas of interest in flexible manufacturing namely automation flexible cells workstation agv s as rs etc separate chapters have been devoted to the important topics this book emphasizes the basic principles of working and the applications of a wide range of manufatur

designed for students in manufacturing technology courses the text covers the basic elements of manufacturing as a managed body of activities arranged under the major categories of material processing and management annotation copyright book news inc portland or

modem manufacturing systems involve many processes and operations that can be monitored and controlled at several levels of intelligence at the highest level there is a computer that supervises the various manufacturing functions whereas at the lowest level there are stand alone computer controlled systems of manufacturing processes and robotic cells until recently computer aided manufacturing systems constituted isolated islands of automation each oriented to a particular application but present day systems offer integrated approaches to manufacturing and enterprise operations these modem systems known as computer integrated manufacturing cim systems can easily meet the current performance and manufacturing competitiveness requirements under strong environmental changes cim systems are much of a challenge and imply a systemic approach to the design and operation of a manufacturing enterprise actualy a cim system must take into account in a unified way the following three views the user view the technology view and the enterprise

view this means that cim includes both the engineering and enterprise planning and control activities as well as the information flow activities across all the stages of the system

introduction to manufacturing systems is written for all college and university level manufacturing industrial technology engineering technology industrial design engineering business management and other related disciplines where there is an interest in learning about manufacturing systems as a complete system even lay people will find this book useful in their quest to learn more about the field its simple and easy to understand language makes it particularly useful to all readers the field of manufacturing is a world of its own which bears on almost all other disciplines this book is not necessarily a how to material that teaches one how to manufacture a product but rather an aid to help learners gain a more complete understanding of what is in it and what happens in the field thus this book will provide more comprehensive information about manufacturing it is intended to introduce every interested person to what manufacturing is its diverse components and the various activities and tasks that are undertaken in its many and diverse departments it should serve as an introductory material to beginning college manufacturing and related majors over the years i have learned that most of these beginners are ill equipped with key aspects of manufacturing when they arrive this group also includes all technical and business minded individuals who enroll or train in trade business engineering vocational and technical programs and institutions this book is divided into 12 very distinctive chapters that are closely arranged to follow manufacturing activities as sequentially as possible to help readers follow a rather continuous thread of activities generally undertaken in the industry its chapters cover various topics including different types techniques or methods and philosophies of manufacturing manufacturing plants and facilities manufacturing machines tools and production tooling manufacturing processes manufacturing materials and material handling systems measurement instruments manufacturing personnel manufactured products and planning implementing controlling and improving manufacturing systems

design and analysis of integrated manufacturing systems is a fresh look at manufacturing from a systems point of view this collection of papers from a symposium sponsored by the national academy of engineering explores the need for new technologies the more effective use of new tools of analysis and the improved integration of all elements of manufacturing operations including machines information and humans it is one of the few volumes to include detailed proposals for research that match the needs of industry

manufacturing has seen progress during the industrial revolution from industry 1.0 to 4.0 recent manufacturing processes involve various systems and several challenges remain to handle for example the spread of the virus covid 19 in the late of 2019 has talked many industrial abilities and various manufacturing systems shown incapacities therefore any manufacturing system and process should be improved and tested under crisis scenarios the book manufacturing systems progress and future directions is a source of the latest

research and technical notes in manufacturing systems this book is useful for students researchers and all readers interested in this topic it is organized into twenty seven chapters

although the design and management of manufacturing systems have been explored in the literature for many years now they still remain topical problems in the current scientific research the changing market trends globalization the constant pressure to reduce production costs and technical and technological progress make it necessary to search for new manufacturing methods and ways of organizing them and to modify manufacturing system design paradigms this book presents current research in different areas connected with the design and management of manufacturing systems and covers such subject areas as methods supporting the design of manufacturing systems methods of improving maintenance processes in companies the design and improvement of manufacturing processes the control of production processes in modern manufacturing systems production methods and techniques used in modern manufacturing systems and environmental aspects of production and their impact on the design and management of manufacturing systems the wide range of research findings reported in this book confirms that the design of manufacturing systems is a complex problem and that the achievement of goals set for modern manufacturing systems requires interdisciplinary knowledge and the simultaneous design of the product process and system as well as the knowledge of modern manufacturing and organizational methods and techniques

this edition has been fully revised and updated the book s theme is a unified approach to manufacturing technology and production management topics covered include fundamentals of manufacturing systems process systems and management systems value systems and automation systems

this authoritative guide provides a logical progressive overview of the industrial realities of flexible manufacturing and will prove invaluable for manufacturing industrial production design mechanical systems and operations engineers

it is essential for the traditionally industrialised countries to innovate in manu facturing to survive in the increasingly competitive world marketplace this challenge coupled with the increasing application of computers has led to significant changes in the techniques applied in manufacturing this book seeks to introduce those technologies that are being applied in discrete parts manufacturing in the technical press there have been many phrases and acronyms coined to describe these technologies including numerical control nc machining centres computer aided manufacture cam computer integrated manufacture cim simulation robotics flexible manufacturing systems fms automatic assembly factory automation kanban just in time jit manufacturing automation protocol map advanced manufacturing technology amt etc the book is intended to introduce senior undergraduates postgraduate students and practising engineers to the principles of these individual technologies and their integration

into complete automated programmable manufacturing facilities and systems it is hoped that this will allow the reader to have a critical perspective of the market place and potential solutions to his own current or future problems it is also intended to indicate how the complete manufacturing facility can be viewed as a system the book does not address the related areas of computer aided design cad scheduling production control and current speculative research at any significant level it is impossible to do justice in this short book to such large subject areas which without doubt demand books in their own right a book such as this is still necessarily wide ranging and occasionally superficial

in the last decade the production of mechanical components to be assembled in final products produced in high volumes e g cars mopeds industrial vehicles etc has undergone deep changes due to the overall modifications in the way companies compete companies must consider competitive factors such as short lead times tight product tolerances frequent market changes and cost reduction anyway companies often have to define production objectives as trade offs among these critical factors since it can be difficult to improve all of them even if system flexibility is often considered a fundamental requirement for firms it is not always a desirable characteristic of a system because it requires relevant investment cost which can jeopardize the profitability of the firm dedicated systems are not able to adapt to changes of the product characteristics while flexible systems offer more flexibility than what is needed thus increasing investment and operative costs production contexts characterized by mid to high demand volume of well identified families of products in continuous evolution do not require the highest level of flexibility therefore manufacturing system flexibility must be rationalized and it is necessary to find out the best trade off between productivity and flexibility by designing manufacturing systems endowed with the right level of flexibility required by the production problem this new class of production systems can be named focused flexibility manufacturing systems ffmss the flexibility degree in ffmss is related to their ability to cope with volume mix and technological changes and it must take into account both present and future changes the required level of system flexibility impacts on the architecture of the system and the explicit design of flexibility often leads to hybrid systems i e automated integrated systems in which parts can be processed by both general purpose and dedicated machines this is a key issue of ffmss and results from the matching of flexibility and productivity that respectively characterize fmss and dedicated manufacturing systems dmss the market share of the eu in the machine tool sector is 44 the introduction of focused flexibility would be particularly important for machine tool builders whose competitive advantage is based on the ability of customizing their systems on the basis of needs of their customers in fact even if current production contexts frequently present situations which would fit well with the ffms approach tradition and know how of machine tool builders play a crucial role firms often agree with the focused flexibility vision nevertheless they decide not to pay the risk and efforts related to the design of this new system architecture this is due also to the lack of well structured design approaches

which can help machine tool builders to configure innovative systems therefore the fms topic is studied through the book chapters following a shared mission to define methodologies and tools to design production systems with a minimum level of flexibility needed to face during their lifecycle the product and process evolution both in the technological and demand aspects the goal is to find out the optimal trade off between flexibility and productivity the book framework follows the architecture which has been developed to address the fms design problem this architecture is both broad and detailed since it pays attention to all the relevant levels in a firm hierarchy which are involved in the system design moreover the architecture is innovative because it models both the point of view of the machine tool builder and the point of view of the system user the architecture starts analyzing manufacturing strategy issues and generating the possible demand scenario to be faced technological aspects play a key role while solving process plan problems for the products in the part family strategic and technological data becomes input when a machine tool builder performs system configuration the resulting system configurations are possible solutions that a system user considers when planning its system capacity all the steps of the architecture are deeply studied developing methods and tools to address each subproblem particular attention is paid to the methodologies adopted to face the different subproblems mathematical programming stochastic programming simulation techniques and inverse kinematics have been used the whole architecture provides a general approach to implement the right degree of flexibility and it allows to study how different aspects and decisions taken in a firm impact on each other the work presented in the book is innovative because it gives links among different research fields such as manufacturing strategy process plan system design capacity planning and performance evaluation moreover it helps to formalize and rationalize a critical area such as manufacturing system flexibility the addressed problem is relevant at an academic level but also at an industrial level a great deal of industrial sectors need to address the problem of designing systems with the right degree of flexibility for instance automotive white goods electrical and electronic goods industries etc attention to industrial issues is confirmed by empirical studies and real case analyses which are presented within the book chapters

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