The Corporate Startup

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a key reading for leaders that outlines how to effectively innovate for the future and boost growth while running the core business alex osterwalder co author of business model generation winner of the 2018 cmi management book of the year award for innovation and entrepeneurship the corporate startup is a practical guide for established companies that aspire to develop and sustain their innovation capabilities the world around us is changing rapidly there is now more pressure on established companies to innovate the challenge most companies face is how to develop new products for new markets while managing their core business at the same time the principles and practices outlined in this book provide companies with a blueprint of how to manage innovation while they execute on their core business the corporate startup provides frameworks visualizations templates tools and methods that can be easily applied to develop new products and business models this book helps organisations of all sizes to manage innovation this playbook uses illustrated step by step guides to lead the reader through the processes to create an ecosystem that nurtures innovation at every level in a business jury cmi management book of the year big companies need to innovate or die the question is how companies need a playbook a process by which they can start the process of transforming their organizations into innovation engines the corporate startup is that playbook it provides a proven methodology applying lean startup principles and more for building a culture of innovation ben yoskovitz co author of lean analytics and founding partner at highline beta

this book focuses on one question how can large companies generate business impact from non incremental innovation the situation seems paradox winning in non incremental innovation should be the domain of large corporates not of greenfield startups yet 7 out of 8 corporate startups do not generate business impact and the media is full of stories that greenfield startups are attacking and even disrupting incumbents to stack the odds for success large corporates have tried to emulate the methods and approaches of greenfield startups they set up explorative innovation units called innovation centers incubators accelerators digital labs innovation outposts fab labs maker spaces etc around the globe there are more than 600 of these but returns on innovation are decreasing despite increasing investments into innovation so apparently there is a problem we think that the root cause and hence the archimedean point for solving the problem lies in one part of the end to end innovation process corporates need to think one step further beyond their explorative innovation units they need to actively shape the phase that comes after a promising innovation concept has been found and validated we call this phase scaling up in this phase business impact is generated success in this phase requires an orchestrated interplay between the corporate startup and the core organization built on a solid methodology the book is written for top managers and members of the board who are concerned about the business impact that their innovation investments create it is also written for corporate practitioners working in explorative innovation units in corporate innovation management corporate research group technology corporate strategy corporate in house consulting or in comparable functions and we also had senior management from business units bus in mind when we wrote this book with excellence in scaling up a corporate startup has the entrepreneurial momentum of a small company and by leveraging the assets of its parent company an unfair advantage in the innovation race with every successful corporate scaleup the company not only increases growth ebit and market cap it also actively reshapes its core business for tomorrow without excellence in scaling up validated innovation concepts will not generate business impact in other words if a company is not good in scaling up all work done in the ideation and validation phases is just a costly hobby this book draws on our extensive consulting experience in this space and is co written with our clients we assembled a cross industry peer group of well known large european companies all of them widely seen as good innovators or even innovation leaders in the process the group members analyzed relevant research shared their good practices developed and validated methodological frameworks and helped each other in peer coaching the reader of this book can benefit from the peer group s work and findings some readers might be more interested in how to methods others more in practical experiences this book contains both it is organized in four parts part 1 understand provides the thinking framework for excellence in scaling up part 2 prepare takes a closer look into the phase that precedes scaling up part 3 scaling up presents the framework for effective scaling up that the peer group has co created part 4 building the organizational capability features real life cases on how bp robert bosch orange six telefonica trumpf and tÜv rheinland are aiming for excellence in scaling up

venture clienting provides a practical step by step guide to how organizations can drive innovation and unlock value through venture clienting enables companies to tap into new technologies business models and ideas and foster a culture of agility and growth this book presents a set of frameworks tools and methodologies designed to help readers master venture clienting in their organizations it takes a deep dive into the fundamental building blocks of venture clienting exploring everything the reader needs to systematically build and run a successful venture client unit from strategy and organization to infrastructure communication process enabling processes governance and control culture and stakeholder management the book delves into the practicalities of each component venture clienting answers key questions such as how can you build effective venture client units what are the secrets to running a venture client unit that is lean agile and cost efficient what are the key challenges in venture clienting and how can they be overcome it is packed with practical insights

examples and cases such as the microsoft and openai moonshot partnership bsh startup kitchen and avl empower your business to innovate faster and more efficiently with this essential guide for companies and startups seeking to drive strategic growth through venture clienting

this book offers fresh impulses from different industries on how to deal with innovation processes authors from different backgrounds such as artificial intelligence mechanical engineering medical technology and law share their experiences with enabling and managing innovation the ability of companies to innovate functions as a benchmark to attract investors long term while each company has different preconditions and environments to adapt to the authors give guidance in the fields of digitalization workspaces and business model innovation

if you re looking for a comprehensive guide to help make your startup successful this book is a must read it covers the unique challenges of technology and platform driven entrepreneurship providing entrepreneurs with the tools they need to sustain growth and relevance technology startups face the risk of failure even after finding a product market fit this is due to limitations in scaling platform driven startups can scale rapidly however they carry a high risk of failure this book helps entrepreneurs identify the factors that can sustain technology startup growth make early decisions and limit risk it also offers guidance to platform startups to mitigate the risk of failure featuring examples of successful startups as well as others that failed the book offers a holistic view of entrepreneurship that highlights its importance to the broader ecosystem this book is ideal for entrepreneurs who want to take their startup to the next level and sustain its growth with a focus on inclusive entrepreneurship and sustaining competitive advantage it is equally relevant for family run companies that prioritise sustained value over generations if you want to succeed in today s highly competitive startup landscape this book is a valuable resource

jan b elsner deduces critical factors that impact corporate involvement in business accelerators as a strategy to adapt internal innovation processes based on insights from the aerospace industry he develops a new model for corporate learning that enables accelerator programs to better promote the development of innovations at corporate level driven by the need to rejuvenate corporate culture there is an increasing interest of established corporations in collaboration models with startups this book extends previous research on business accelerators and corporate entrepreneurship and offers valuable results for the strategic assessment of accelerators to keep up with future business challenges

seminar paper from the year 2011 in the subject business economics company formation business plans grade a university of kent language english abstract starting a business has remained a major challenge to various individuals in regard to how to go around with the activities involved the united kingdom has a ready market for any business to start and develop successfully due to the various support available to help the start ups however various business support has necessitated the start and successful running of these businesses napier 2006 business start ups can be successful if appropriate assistance can be received from the right experts it will be important to understand how various key factors will affect the business these key factors may include finance labor resources type of product and management required materials and corporate social responsibility the business will have business start ups can however learn from other businesses that have operated the same line and choice the right way to perform their operation business support systems have been established from the long standing market effects that have been experienced by other businesses this therefore makes it possible for business start ups to be assured of great

opportunities and accurate steps while addressing various issues encompassing their operation moore et al 2006 this support systems are varied and they include training and research development finance and law marketing and government regulations this are some of the core and most crucial supports for businesses in the united kingdom

this volume contains contributions on a range of important issues in current financial research topics include the performance of fixed income mutual funds in different economic states the determinants of long term excess performance of the adrs on the nyse the models for forecasting the euro us dollar exchange rates and the u s mutual funds movements the fragmentation in day and night markets the market reactions of the u s listed foreign banks to the passage of the glb act of 1999 the upper bounds for american options the spread based models for the valuation of credit derivatives the empirical evidence on the evolution of corporate borrowers the determinants of private debt source and the underlying causes and resolution policies for the systematic banking crises a valuable addition to the research of finance contains contributions from key figures the world of finance offers broad coverage

from a techcrunch founder and award winning strategist comes the most comprehensive guide to the newest fundraising options for today s entrepreneurs fundraising for startups has changed dramatically in the past decade there was a time when vcs were rock stars and a founder with a big idea and a little drive could raise a few hundred thousand dollars to build a business but those days are gone in the aftermath of the great recession and a massive drop in tech investments it s become harder and harder for founders to raise money the good news today s entrepreneurs have more options than ever before with greater opportunities to get the ball rolling get investors excited and get funded a comprehensive cutting edge guide from tech journalist and entrepreneur john biggs and communication strategist eric villines get funded will enable you to create a solid business plan and a powerful story that investors respond to explore a wide range of funding options and find the ones that are right for you understand valuation and dilution plan prepare and deliver the perfect pitch raise money through grants micro loans micro donations and crowdfunding take advantage of the latest online resources and financial tools filled with step by step strategies ready to use resources and on the ground insights this is a must read for every entrepreneur even if you we started a business before you ll discover a whole new funding landscape with exciting tech driven models including crowdfunding platforms like gofundme and patreon cryptocurrencies like bitcoin ieos initial exchange offerings micro loans and micro donations as well as more traditional tried and true methods beyond a road map to the current world of funding get funded provides proven strategies for pitching marketing bootstrapping and more it s a complete 360 degree tool with easy to follow worksheets and online resources that will help you build a sustainable funding strategy that s right for your business and crucial to your success whether you re starting a food truck o

a landmark in reference publishing this resource covers virtually every aspect of the world of business it contains clear concise text plus profiles of 150 countries and biographies of management pioneers includes 150 maps and 700 illustrations

multi volume major reference work bringing together histories of companies that are a leading influence in a particular industry or geographic location for students job candidates business executives historians and investors

the facts are obvious major shifts are occurring in the corporate landscape new companies enter and established companies vanish from list like the s p 500 creative destruction is accelerating for established companies the question in every board meeting is how to stay relevant and future proof while executing the core business in this book the future proof methodology is introduced it is a battle tested approach for corporates to systematically ideate validate and scale new growth models in the corporate environment and takes into account the change management challenges that this requires 1 practical and comprehensive methodology with tools and checklists that guide you in the implementation 2 blueprint for companies that struggle to balance their core business execution with real innovation initiatives 3 case studies from established companies

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