

Made To Order Lean Exc

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toyota production system methods have rendered remarkable results in high volume manufacturing plants but they have not been fully understood and correctly applied in high mix low volume environments while lean principles do apply the implementation methods and tools must be adapted and alternate methods embraced in a low volume environment this volume is specifically geared for manufacturers that have hundreds to thousands of active part numbers with few or no ongoing forecasted volumes and for job shops that build only to order the primary focus is eliminating non value added activities and instituting improvements on the most repetitive jobs a strategy that gives you more time to produce your low volume work or one offs about the author greg lane is a faculty member of the lean enterprise institute and an advisor to the instituto de lean management in spain during his time with toyota he was one of a handful of candidates selected for a one year training program conducted by the company s masters he became certified as a toyota production system tps key person and continued his work with toyota training others in tps he has been highly active in working on implementing lean around the world supporting large and small companies alike in 1998 he began to focus his lean endeavors on meeting the specific needs of high mix low volume enterprises during his time as an independent consultant greg purchased and operated his own manufacturing company which specialized in fast turnaround on high mix low volume parts greg used tps to grow the business and nearly double its sales greg and his associates have experience not only at adapting the methods contained in this book but also in applying other tools that are too numerous to detail here they can be reached for further support with your lean transformation via email glane lowvolumelean com

this ground breaking text brings together advances in the field of purchase order management pom and offers a comprehensive framework for lowering costs improving efficiency eliminating non value activities and optimising the pom process

with the rise of global competitiveness among industries it has become increasingly vital to develop novel strategies to assist in optimizing value chain networks thus helping to secure economic success by employing engineer to order practices many enterprises have improved their manufacturing processes supply chain strategies and the engineer to order approach evaluates innovative processes and original operational models frameworks and architectures in the topic areas of industrial engineering and management science featuring optimized enterprise chain management strategies and emergent research within the field this book is an essential reference source for professional academics and

researchers specializing in enterprise operations and engineer to order procedures

the two volumes ifip aict 459 and 460 constitute the refereed proceedings of the international ifip wg 5 7 conference on advances in production management systems apms 2015 held in tokyo japan in september 2015 the 163 revised full papers were carefully reviewed and selected from 185 submissions they are organized in the following topical sections collaborative networks globalization and production management knowledge based production management project management engineering management and quality management sustainability and production management co creating sustainable business processes and ecosystems open cloud computing architecture for smart manufacturing and cyber physical production systems the practitioner s view on innovative production management towards sustainable growth the role of additive manufacturing in value chain reconfiguration and sustainability operations management in engineer to order manufacturing lean production sustainable system design for green products cloud based manufacturing ontology aided production towards open and knowledge driven planning and control product service lifecycle management knowledge driven innovation and social implications and service engineering

interest in the phenomenon known as lean has grown significantly in recent years this is the first volume to provide an academically rigorous overview of the field of lean management introducing the reader to the application of lean in diverse application areas from the production floor to sales and marketing from the automobile industry to academic institutions the volume collects contributions from well known lean experts and up and coming scholars from around the world the chapters provide a detailed description of lean management across the manufacturing enterprise supply chain accounting production sales it etc and offer important perspectives for applying lean across different industries construction healthcare logistics the contributors address challenges and opportunities for future development in each of the lean application areas concluding most chapters with a short case study to illustrate current best practice the book is divided into three parts the lean enterprise lean across industries a lean world this handbook is an excellent resource for business and management students as well as any academics scholars practitioners and consultants interested in the lean world

this book explains supply chain management scm using the strategy structure process performance sspp framework utilizing this well known framework of contingency theory in

the areas of strategic management and organizational design scm is firmly positioned among management theories the author specifically proposes a theoretical foundation of scm that will be relevant to such areas as operations management logistics management purchasing management and marketing both the static and dynamic sides of scm are reported on the static side supply chain strategies are divided into three patterns efficiency oriented responsiveness oriented and the hybrid efficiency and responsiveness oriented pattern for each strategy suitable internal and external supply chain structures and processes are proposed on the dynamic side the big issue is to overcome performance trade offs based on theories of organizational change process change and dynamic capabilities the bookpresents a model of supply chain process change on structure the focus is on the role of an scm steering department illustrative cases are included from such diverse industries as automobiles toyota and nissan personal computers fujitsu office equipment ricoh air conditioning daikin tobacco japan tobacco chemicals and cosmetics kao and casual fashion fast retailing and inditex the strategy and organization of scm is systematically presented on the basis of the sspp framework in particular the relationships among three management elements strategy structure and process can be identified in an scm context from many of the cases contained in this volume there emerges an understanding of how to analyze the success and failure factors of scm using the sspp framework in addition the reader sees not only the static side scm such as process operation but also its dynamic side such as process innovation and process improvement

a business that can provide exactly what its customers want at a competitive price and do so when its customers want delivery will have an insurmountable advantage over competition that cannot that s why from oil rigs to trucks customized for specific purposes from large scale hvac systems and ship engines to houses and airplanes this book will create a new playing field for leaders of companies who wish to offer customers complex products that are built to order the authors show and tell how it is not necessary to move production offshore to achieve lower costs and at the same time produce products customized for specific needs and they explain how quality and speed of delivery will simultaneously be enhanced by using lean manufacturing techniques no wonder this book a must read for anyone involved in manufacturing in today

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