

Agile And Project Portfolio Management Ppm Deloitte

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many companies and organizations are faced with a portfolio of projects that need to be managed effectively and successfully this new book by leading practitioners introduces a framework and range of tools to enable the project portfolio to be strategically managed

business driven project portfolio management covers the top 10 risks that threaten project portfolio management success and offers practical alternatives to help ensure achievement of desired results written from a business perspective it contains the executive insights management strategy tactics processes and architecture needed for the successful implementation ongoing management and continual improvement of project portfolio management ppm in any organization key features presents actionable tools techniques and solutions to the top 10 ppm risks and execution difficulties that most organizations and program management offices pmos face includes real case examples that organizations and pmos of all shapes and sizes seeking to effectively management project portfolios will find beneficial shares insightful and practical advice from executives of leading ppm providers coupled with the wisdom of highly experienced operational executives who manage pmos use ppm applications and are responsible for ppm success wav offers downloadable ppm related episodes of the pmo podcast an executive overview presentation of the book s content solutions to end of chapter questions for professors and 100 practical tips for implementing ppm within your organization available from the added value download resource center at jrosspub com

written by ten successful project portfolio managers from companies including aaa boeing franklin templeton johnson johnson safeway and the uk government this easy to follow guide takes you through the project portfolio management process it s based on what actually works giving you a clear road map and the tools needed to determine the optimal mix and sequencing of projects in order to meet your organization s goals the book begins by explaining basic ppm principles and why ppm is more critical than ever for business success this introduction is followed by a story tracking the experiences of a manager new to ppm as he discovers the issues that all of us face in trying to get traction with our ppm initiatives in answering the questions our story raises the book then details each step of the ppm process using cases and examples drawn from the authors first hand experience to help you address such key questions as which projects should our organization invest in how can we optimize our organization s capacity how well are we executing the ppm process can our organization absorb all the changes that our ppm plan requires are we achieving all the expected benefits the authors

are all members of the enterprise portfolio management council a group of senior portfolio management executives dedicated to helping organizations develop their own portfolio management capabilities now you can benefit from their collective wisdom and experience and duplicate their successful results within your own organization

does your organization want to achieve success in prioritizing projects systematically deliberately and logically project portfolio management tools and techniques is written to demonstrate how to elevate your organization s project management thinking to the level beyond managing individual projects in a standalone fashion this book is for those executives and other project professional who strive to have a formalized system of authorizing the right projects and abandoning the wrong projects who desire to spend resources in the most efficient manner and who want to have an actionable strategic plan for improving organizational project management sophistication project portfolio management tools and techniques deals with the full spectrum of project portfolio management ppm functions from selecting projects through formalized portfolio management processes to facilitating the successful execution of projects through creating a formalized project friendly environment this book will aid you in the implement of a ppm system assist in gaining the necessary commitment from executive management and provide guidelines for the modification of operational practices get ahead of the game by seeing a comprehensive project portfolio model that can help you establish yours successfully

project portfolio management ppm goes beyond the typical project management approach to offer a set of proven business practices that can help executives program managers and project managers bring projects into alignment with the strategies resources and executive oversight of the overall enterprise step by step this book shows how to take a project from the inception of a vision to the realization of benefits to the organization project portfolio management draws on project management expert harvey a levine s years of research and distills the knowledge and best practices from dozens of leaders in the field to show how to select and implement the projects that will garner the best results throughout this important resource levine tackles the many challenges associated with ppm including ranking value and benefits determining the size of the portfolio pipeline assessing the impact of uncertainty on projects and portfolios understanding the benefit and risk relationship establishing a portfolio governance capability managing the portfolio to maximize benefits implementing ppm

this groundbreaking book introduces you to a comprehensive approach to implementing project portfolio management ppm to support and prioritize it projects in both large and small companies the first book to show you how to manage the portfolio of all it based projects in an organization this unique resource details how a portfolio of projects can be aligned

with the ever changing marketplace via a central strategy maximized for overall return on investment and balanced for risk across an organization written by a highly regarded industry professional with over 15 years of experience the book is packed with real world case studies and insightful personal experiences from the author s career

project portfolio management ppm provides the ability to significantly reduce cost increase delivery efficiency save revenue for priority investments and more effectively employ an organization s workforce to strategically aligned initiatives deloitte consulting llp s ppm practice provides insights for technology and business leaders to better deliver for their respective businesses using ppm ppm provides direct visibility into a leader s organization thus providing the information required to lead and make decisions authoritatively it can be applied to many industries at varying levels of organizational maturity by focusing on people first then on process and viewing technology as an enabler ppm can guide a business to maturity if applied effectively ppm helps one deliver value in the digital age clearly stated and supported by real world examples this book helps leaders wield the power of ppm

many organizations attempt to execute a portfolio of projects without a robust framework from which to operate closing this gap can help address the complex challenges that every organization faces each time a new project is initiated this article explores the similarities and distinctions between project management and project portfolio management considers the genesis of a ppm strategy and provides an assessment of organizational maturity

official reference material for the portfolio management professional pfmp credential examination this unique text provides a holistic view of project portfolio management ppm that includes people process tools and techniques that work synergistically within the organization to produce portfolio decisions with the best chance of success it illustrates the entire ppm process from strategic planning through portfolio evaluation and adjustment including prioritizing objectives identifying and evaluating candidate projects selecting optimal portfolios using portfolio analysis establishing project and portfolio performance metrics measuring portfolio performance and project portfolio governance rather than just an abstract discussion mastering project portfolio management simulates real world portfolio management through sample scenarios demonstrating advanced decision making techniques and the use of decision making software that readers are given access to this book guides readers step by step through the entire project portfolio management process and is ideal for corporate and government training programs and as a primary text for graduate level academic courses

how are the ppm project and portfolio management s objectives aligned to the organization s overall business strategy are

accountability and ownership for ppm project and portfolio management clearly defined does ppm project and portfolio management appropriately measure and monitor risk what are current ppm project and portfolio management paradigms are there recognized ppm project and portfolio management problems this one of a kind ppm project and portfolio management self assessment will make you the reliable ppm project and portfolio management domain auditor by revealing just what you need to know to be fluent and ready for any ppm project and portfolio management challenge how do i reduce the effort in the ppm project and portfolio management work to be done to get problems solved how can i ensure that plans of action include every ppm project and portfolio management task and that every ppm project and portfolio management outcome is in place how will i save time investigating strategic and tactical options and ensuring ppm project and portfolio management costs are low how can i deliver tailored ppm project and portfolio management advice instantly with structured going forward plans there s no better guide through these mind expanding questions than acclaimed best selling author gerard blokdyk blokdyk ensures all ppm project and portfolio management essentials are covered from every angle the ppm project and portfolio management self assessment shows succinctly and clearly that what needs to be clarified to organize the required activities and processes so that ppm project and portfolio management outcomes are achieved contains extensive criteria grounded in past and current successful projects and activities by experienced ppm project and portfolio management practitioners their mastery combined with the easy elegance of the self assessment provides its superior value to you in knowing how to ensure the outcome of any efforts in ppm project and portfolio management are maximized with professional results your purchase includes access details to the ppm project and portfolio management self assessment dashboard download which gives you your dynamically prioritized projects ready tool and shows you exactly what to do next your exclusive instant access details can be found in your book you will receive the following contents with new and updated specific criteria the latest quick edition of the book in pdf the latest complete edition of the book in pdf which criteria correspond to the criteria in the self assessment excel dashboard and example pre filled self assessment excel dashboard to get familiar with results generation plus an extra special resource that helps you with project managing includes lifetime self assessment updates every self assessment comes with lifetime updates and lifetime free updated books lifetime updates is an industry first feature which allows you to receive verified self assessment updates ensuring you always have the most accurate information at your fingertips

continuous improvements in project portfolio management have allowed for optimized strategic planning and business process improvement this not only leads to more streamlined processes methods and technologies but it increases the overall productivity of companies project portfolio management strategies for effective organizational operations is a key resource on the latest advances and research regarding strategic initiatives for portfolio and program management

highlighting multidisciplinary studies on value creation portfolio governance and communication and integrated circular models this publication is an ideal reference source for professionals researchers business managers consultants and university students in economics management and engineering

agile portfolio management deals with how an organization identifies prioritizes organizes and manages different products this is done in a streamlined way in order to optimize the development of value in a manner that is sustainable in the long run it ensures that a company provides their clients with the best value for their investment a good portfolio manager understands and follows the agile principles while also considering the various factors needed to successfully manage numerous teams and projects the project management offices of many organizations are faced with the reality of more and more agile deliverables as part of agile transformations however they lack the knowledge to perform these tasks researchers and practitioners have a good understanding of project program and portfolio management from a plan based perspective they have common standards from axelos pmi and others so they know the best practices the understanding of agile on a team level is fairly mature and the knowledge of more agile teams scaling is increasing however the knowledge of agile portfolio management is still limited the aim of this book is to give the reader an understanding of management of a portfolio of agile deliverables what the options are theory what we know research and what others are doing practice many organizations in banking or insurance to name a few are in the middle of major agile transformations with limited knowledge of the practice in this book the author collects and analyzes common practices in various industries he provides both theory and through case studies the practical aspects of agile portfolio management

the one stop source powering project and portfolio management success jam packed with ready to use insights for results loaded with all the data you need to decide how to gain and move ahead based on extensive research this lays out the thinking of the most successful project and portfolio management knowledge experts those who are adept at continually innovating and seeing opportunities this is the first place to go for project and portfolio management innovation included are numerous real world project and portfolio management blueprints presentations and templates ready for you to access and use also if you are looking for answers to one or more of these questions then this is the title for you what is the best source for information about hewlett packard s project and portfolio management package what are the differences between project program and portfolio management what are some of the best resources for learning about project portfolio management ppm what is the difference between multi project management mpm project portfolio management ppm what is a good open source project portfolio management software for 15 member web dev team what are good ways to implement project portfolio management from the bottom up project portfolio management why clarity is gradually

becoming market leader in ppm which projects portfolio management ppm solution is used by most innovative firms like google and ibm what is the use of a project portfolio management software such as primavera in an industry what are theoretical frameworks for a dissertation in the area of project portfolio management what s the best web based project portfolio management tool suitable for a medium sized company 350 people which also provides day to day project management capabilities who do you believe are the key influencers and the brightest minds in the modern project program portfolio management world and much more

project portfolio management ppm is a term used by project managers and project management pm organizations or pmos to describe methods for analyzing and collectively managing a group of current or proposed projects based on numerous key characteristics the fundamental objective of ppm is to determine the optimal mix and sequencing of proposed projects to best achieve the organization s overall goals typically expressed in terms of hard economic measures business strategy goals or technical strategy goals while honoring constraints imposed by management or external real world factors typical attributes of projects being analyzed in a ppm process include each project s total expected cost consumption of scarce resources human or otherwise expected timeline and schedule of investment expected nature magnitude and timing of benefits to be realized and relationship or inter dependencies with other projects in the portfolio this book is your ultimate resource for project portfolio management ppm here you will find the most up to date information analysis background and everything you need to know in easy to read chapters with extensive references and links to get you to know all there is to know about project portfolio management ppm right away covering project portfolio management glossary of project management list of project management topics project management karol adamiecki aggregate planning aggregate project plan arrow diagramming method association for project management assumption based planning authority management gregory balestrero bid manager big data big hairy audacious goal bill of quantities bottleneck budgeted cost of work performed burn down chart business analysis business case case competition cash flow diagram centre for project management practice certified associate in project management changes clause code name collaborative planning software commissioning management systems conceptual fusion concurrent engineering cone of uncertainty constructability control limits costab creep project management critical assumption planning critical chain novel critical chain project management critical path method decision table deliverable dependency project management design review us government design structure matrix dice framework doctor of project management duration project management dynamic systems development method earned schedule earned value management effective development group effort management elemental cost planning enterprise project management estimation project management event chain diagram event chain methodology executive sponsor expected commercial value expediting extreme project management fast track

construction feasibility study feature driven development feature model financial plan financial planning business flexible product development float project management front end loading gantt chart henry gantt tom gilb goal the goal novel gotcha chart grandfather principle graphical evaluation and review technique graphical path method a guide to the business analysis body of knowledge a guide to the project management body of knowledge hammock activity gregory t haugan hermes method geert hofstede identifying and managing project risk in database processing indian institute of project management initiative enterprise integrated master plan the international association of project and program management international project management association iso 10006 iterative and incremental development and much more this book explains in depth the real drivers and workings of project portfolio management ppm it reduces the risk of your technology time and resources investment decisions by enabling you to compare your understanding of project portfolio management ppm with the objectivity of experienced professionals

learn project portfolio management ppm in oracle cloud erp oracle cloud erp is a cloud based enterprise resource planning erp software that offers a range of solutions for different business functions including financial management procurement supply chain management and project portfolio management ppm the ppm module of oracle cloud erp provides a comprehensive set of tools for managing a portfolio of projects from conception to completion helping organizations optimize their project investments and improve overall project performance the book covers the following 1 introduction to project portfolio management ppm and its benefits 1 1 what is ppm and why is it important for organizations 1 2 benefits of implementing ppm in an organization 1 3 overview of oracle cloud erp and its ppm module 2 getting started with oracle cloud erp ppm 2 1 navigation and user interface of the ppm module 2 2 setting up and configuring ppm components 2 3 understanding project templates calendars and resources 3 creating and managing projects in oracle cloud erp ppm 3 1 creating projects and work breakdown structures wbs 3 2 defining project tasks and durations 3 3 assigning resources and managing project schedules 3 4 tracking project progress and managing issues and risks 4 managing project costs and budgets in oracle cloud erp ppm 4 1 creating project budgets and cost plans 4 2 tracking project costs and expenses 4 3 managing project invoices and payments 4 4 analyzing project profitability and financial performance 5 resource management in oracle cloud erp ppm 5 1 managing resource availability and allocation 5 2 tracking resource utilization and capacity 5 3 forecasting resource needs and demand 5 4 managing resource conflicts and over allocations 6 project portfolio analysis and reporting in oracle cloud erp ppm 6 1 creating and analyzing project and portfolio dashboards 6 2 generating project and portfolio reports 6 3 analyzing project and portfolio performance and trends 6 4 identifying and addressing portfolio risks and issues 7 integration with other oracle cloud erp modules and third party applications 7 1 integrating ppm with other erp modules such as financials and procurement 7 2 integrating ppm with third party

applications and services 7 3 benefits of integrated ppm for organizations 8 best practices for successful implementation and adoption of ppm in oracle cloud erp 8 1 key considerations for ppm implementation 8 2 strategies for driving ppm adoption 8 3 ensuring data security and compliance 8 4 measuring and optimizing ppm performance and roi 9 real world examples and case studies of successful ppm implementation in oracle cloud erp 9 1 examples of organizations that have successfully implemented ppm in oracle cloud erp 9 2 benefits and roi achieved through ppm implementation 9 3 lessons learned and best practices from real world implementations 10 future of ppm in oracle cloud erp 10 1 upcoming features and enhancements in ppm module 10 2 predictions for the future of ppm in oracle cloud erp 10 3 benefits of investing in ppm for the future of an organization

the guide to project portfolio management project portfolio management ppm is the concentrated administration of actions techniques and applications of tools and methods applied by program administrators and program administration workplaces pmos to examine and jointly run a cluster of current either suggested programs founded on countless key attributes the aims of ppm are to decide the best asset mixture for conveyance and to plan doings to finest attain an group s operative and monetary objectives when honouring restrictions forced by clients planned aims either outside real world circumstances there has never been a project portfolio management guide like this it contains 27 answers much more than you can imagine comprehensive answers and extensive details and references with insights that have never before been offered in print get the information you need fast this all embracing guide offers a thorough view of key knowledge and detailed insight this guide introduces what you want to know about project portfolio management a quick look inside of some of the subjects covered enterprise project management microsoft office project portfolio server project management office functions project portfolio management further reading oracle fusion applications cambridge technology partners services project development project portfolio management project management project portfolio management schedule project management imaginatik products oracle applications oracle ppm other uses riskaoa erp4it description it cost transparency closed loop lifecycle management areas of plm oracle e business suite products service portfolio management overview product lifecycle management areas of plm enterprise planning systems strategy via projects integration strategic planning software project portfolio management enterprise project portfolio management innovation management and much more

project portfolio management ppm provides the ability to significantly reduce cost increase delivery efficiency save revenue for other investments and more effectively employ the organization s workforce to strategically aligned initiatives deloitte consulting llp s ppm strategy team provides insights for technology and business leaders to better deliver for their

respective businesses using ppm ppm provides direct visibility into a leader's organization thus providing the information required to lead and make decisions authoritatively it can be applied to many industries at varying levels of organizational maturity by focusing on people first then on process and viewing technology as an enabler you can use ppm to guide your business to maturity if applied effectively ppm helps one masterfully command his or her organization clearly stated and supported by real world examples this guidebook helps leaders wield the power of ppm

the paper discusses project portfolio management ppm system implementation in doing so it uses a real case study that allowed the author from 2010 to 2012 to have a deep real experience on the matter this paper is not only the narration of what happened but also is full of ideas and lessons learned it begins by analyzing the portfolio management discipline and provides definitions from project management institute's the standard for portfolio management it describes a simplified path toward project portfolio management implementation in the detailed case study the author introduces and clarifies several aspects related to ppm the case study is organized on a time base from the original 2010 idea to the pilot project to the ppm implementation explosion and the controlling and reporting system implementation it then describes what happened in 2012 during the second year of implementation with a critical approach that points out the lessons learned and where possible advises the reader to anticipate and avoid invisible pitfalls the tools and documents used are presented and described the paper discusses a subset developed by the authors called brif benefits risks investment and feasibility as they focused only on benefits and costs the paper concludes with some general considerations to manage the positive feedback

project portfolio management ppm is a growing business practice and field of academic study and is recognized for positively impacting return on investment roi project success and organizational performance despite this growth there is inconsistent use of ppm and minimal research examining a connection between ppm and organizational culture the problem addressed was a lack portfolio management practice established for the allocation of human resources within a group of retail stores located in the midwest the purpose of this study was to examine the effect implementing ppm practice into the human resource allocation process has on the organizational culture utilizing the competing values framework cvf this paper explored the impact ppm had on organizational culture through a conceptual framework connecting ppm and organizational culture through the common themes of strategy alignment and stakeholder engagement the goal of this study was to inform business practice as well as add to the ppm literature by examining the impact ppm had on organizational culture this study provided insight for project managers project portfolio managers and organizational leaders as to the directional effects ppm had on organizational culture to consider when implementing and

executing ppm within their organizations and incorporates the biblical principles of stewardship and the intrinsic value of employees and their importance when considering all aspects of the organization in the strategy making process within the holistic framework of ppm

this exclusive product portfolio and program management ppm self assessment will make you the entrusted product portfolio and program management ppm domain leader by revealing just what you need to know to be fluent and ready for any product portfolio and program management ppm challenge how do i reduce the effort in the product portfolio and program management ppm work to be done to get problems solved how can i ensure that plans of action include every product portfolio and program management ppm task and that every product portfolio and program management ppm outcome is in place how will i save time investigating strategic and tactical options and ensuring product portfolio and program management ppm opportunity costs are low how can i deliver tailored product portfolio and program management ppm advise instantly with structured going forward plans there s no better guide through these mind expanding questions than acclaimed best selling author gerardus blokdyk blokdyk ensures all product portfolio and program management ppm essentials are covered from every angle the product portfolio and program management ppm self assessment shows succinctly and clearly that what needs to be clarified to organize the business project activities and processes so that product portfolio and program management ppm outcomes are achieved contains extensive criteria grounded in past and current successful projects and activities by experienced product portfolio and program management ppm practitioners their mastery combined with the uncommon elegance of the self assessment provides its superior value to you in knowing how to ensure the outcome of any efforts in product portfolio and program management ppm are maximized with professional results your purchase includes access to the 249 value product portfolio and program management ppm self assessment dashboard download which gives you your dynamically prioritized projects ready tool and shows your organization exactly what to do next your exclusive instant access details can be found in your book

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