

Agile And Project Portfolio Management Ppm Deloitte

Project Portfolio Management Project Portfolio Management Tools and Techniques Project Portfolio Management Advanced Project Portfolio Management and the PMO Effectiveness in Project Portfolio Management Improving Business Performance Project Management Project Portfolio Management in Theory and Practice Project Portfolio Management Business Driven Project Portfolio Management Organizational Project Portfolio Management Portfolio Management Project Portfolio Management Organizational Project Portfolio Management Project Portfolio Management, Second Edition Project Portfolio Management Strategies for Effective Organizational Operations Project Portfolio Management Mastering Project Portfolio Management The Integration of Ideation and Project Portfolio Management The Handbook of Project Portfolio Management S. Rajegopal Parviz F. Rad Harvey A. Levine Gerald I. Kendall Peerasit Patanakul Ramani S Gerold Patzak Jamal Moustafaev EPMC, Inc. Mark Price Perry Prasad Kodukula Shan Rajegopal S. Rajegopal Prasad S. Kodukula Kodukula Clive N. Enoch Romano, Luca Clive Enoch Michael Bible Dennis Lock

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many companies and organizations are faced with a portfolio of projects that need to be managed effectively and successfully this new book by leading practitioners introduces a framework and range of tools to enable the project portfolio to be strategically managed

does your organization want to achieve success in prioritizing projects systematically deliberately and logically project portfolio management tools and techniques is written to demonstrate how to elevate your organization s project management thinking to the level beyond managing individual projects in a standalone fashion this book is for those executives and other project professional who strive to have a formalized system of authorizing the right projects and abandoning the wrong projects who desire to spend resources in the most efficient manner and who want to have an actionable strategic plan for improving organizational project management

sophistication project portfolio management tools and techniques deals with the full spectrum of project portfolio management ppm functions from selecting projects through formalized portfolio management processes to facilitating the successful execution of projects through creating a formalized project friendly environment this book will aid you in the implement of a ppm system assist in gaining the necessary commitment from executive management and provide guidelines for the modification of operational practices get ahead of the game by seeing a comprehensive project portfolio model that can help you establish yours successfully

project portfolio management ppm goes beyond the typical project management approach to offer a set of proven business practices that can help executives program managers and project managers bring projects into alignment with the strategies resources and executive oversight of the overall enterprise step by step this book shows how to take a project from the inception of a vision to the realization of benefits to the organization project portfolio management draws on project management expert harvey a levine s years of research and distills the knowledge and best practices from dozens of leaders in the field to show how to select and implement the projects that will garner the best results throughout this important resource levine tackles the many challenges associated with ppm including ranking value and benefits determining the size of the portfolio pipeline assessing the impact of uncertainty on projects and portfolios understanding the benefit and risk relationship establishing a portfolio governance capability managing the portfolio to maximize benefits implementing ppm

advanced project portfolio management is a comprehensive book which presents a roadmap for the achievement of high value enterprise strategies and superior project management results it provides methods for best project selection faster completion optimal project portfolio management and how to explicitly measure the pmo for rapidly increasing project roi

presenting an empirically grounded definition of project portfolio management effectiveness that can be applied to organizations of all kinds this book identifies the five critical process organizational and human factors that impact project portfolio management effectiveness and proposes common sense criteria for effectively measuring it

no organization is impervious to change rather the survival and growth of an organization is dependent on how well it copes with change successful change initiatives consist of the integrated eco system of its portfolio programs and projects these change initiatives become the delivery mechanisms for implementing the strategy of an organization improving business performance a project portfolio management approach clarifies how the proper application of portfolio program and project management concepts can help commercial and non profit organizations achieve their strategic objectives most organizations have been good at devising strategy but falter during its implementation executing strategy well to deliver superior business performance remains a key challenge which is addressed as the core theme of this book the book portrays a top down orientation as well as a bottom up integration of change initiatives to facilitate alignment to strategy and accommodate mid course changes it takes into account existing global best management practices to bring forth an approach that is customizable and useful to organizations in any industry describing why portfolio management lies at the apex of

change initiative management the book explains how to design and fine tune portfolios so they are in alignment with your organization s overall strategy and business needs after reading this book you will understand how to design the project portfolio structure for your organization how to integrate programs and projects within the portfolio more effectively how to better manage interactions across diverse change initiatives how to maintain focus while managing change to realize benefits the book presents a case study that illustrates the application of project portfolio concepts in practical scenarios it includes chapters dedicated to transition management change management benefits management and the enterprise project management office it also includes templates you can immediately put to use in your own portfolios programs and projects

modern project management is increasingly important as it is very well suited for fulfilling today s demands on companies especially regarding the efficient cooperation of individuals as well as the development of a goal and solution oriented approach a project can be understood as a temporary company since all essential enterprise management functions must be performed in projects as well the project management approach applied in the present book is a holistic management concept in addition to project planning and control it also covers the topics of teamwork communication and the organizational integration of projects into companies this book provides a guideline for performing individual projects for professionally selecting projects that are vital for company success project portfolio program for improving project management quality and for consequently focusing company work on the current environmental requirements project oriented company additionally numerous practical examples and case studies of different project types illustrate the implementation of the presented methods further relevant aspects of today s project management approaches such as projects as business cases procurement and contract design virtual teamwork project management career paths agile project management or stage gate approaches are integrated into the actual edition this book contributes to the further development of project management knowledge and to the establishment of a professional project manager profile requirements on competencies and qualifications of project managers are integrated according to the international ipma and pmi standards

every ceo in the world if questioned will always complain that there are a lot of ideas to implement but unfortunately insufficient resources to accomplish them this book provides a solution to this dilemma by supplying techniques to assess the value of projects prioritize projects and decide which projects to implement and which to postpone in addition it describes various methods of balancing project portfolios and different strategic alignment models the book provides thirty real life project portfolio management case studies from pharmaceutical product development financial energy telecommunications not for profit and professional services industries

written by ten successful project portfolio managers from companies including aaa boeing franklin templeton johnson johnson safeway and the uk government this easy to follow guide takes you through the project portfolio management process it s based on what actually works giving you a clear road map and the tools needed to determine the optimal mix and sequencing of projects in order to meet your organization s goals the book begins by explaining basic ppm principles and why ppm is more critical than ever for business success this introduction is followed by a story tracking the experiences of a manager new to ppm as he discovers the issues that all of us face in

trying to get traction with our ppm initiatives in answering the questions our story raises the book then details each step of the ppm process using cases and examples drawn from the authors first hand experience to help you address such key questions as which projects should our organization invest in how can we optimize our organization s capacity how well are we executing the ppm process can our organization absorb all the changes that our ppm plan requires are we achieving all the expected benefits the authors are all members of the enterprise portfolio management council a group of senior portfolio management executives dedicated to helping organizations develop their own portfolio management capabilities now you can benefit from their collective wisdom and experience and duplicate their successful results within your own organization

business driven project portfolio management covers the top 10 risks that threaten project portfolio management success and offers practical alternatives to help ensure achievement of desired results written from a business perspective it contains the executive insights management strategy tactics processes and architecture needed for the successful implementation ongoing management and continual improvement of project portfolio management ppm in any organization key features presents actionable tools techniques and solutions to the top 10 ppm risks and execution difficulties that most organizations and program management offices pmos face includes real case examples that organizations and pmos of all shapes and sizes seeking to effectively management project portfolios will find beneficial shares insightful and practical advice from executives of leading ppm providers coupled with the wisdom of highly experienced operational executives who manage pmos use ppm applications and are responsible for ppm success wav offers downloadable ppm related episodes of the pmo podcast an executive overview presentation of the book s content solutions to end of chapter questions for professors and 100 practical tips for implementing ppm within your organization available from the added value download resource center at jrosspub.com

organizational project portfolio management a practitioner s guide offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise these techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained key features discusses how the principles of financial portfolio management are applicable to project portfolios and outlines the three key steps to achieving a profitable project portfolio 1 defining your project investment strategy 2 selecting the right projects and 3 effectively managing them presents a model and ppm methodology for a balanced portfolio based on concepts similar to a framework known as the balanced scorecard that allows you to create a balance along any project characteristic such as size risk and development time demonstrates how earned value management techniques can be effectively applied at the portfolio level and addresses risk and uncertainty explains how to reprioritize projects when resources become limited utilize key metrics to monitor and manage portfolio performance and determine whether a project should be continued or terminated uses a case study to illustrates how you can apply the methods and tools presented throughout the text and includes case study exercises to enhance the learning process wav tm offers downloadable charts for managing resources discounted cash flow and monte carlo simulation spreadsheets and worksheets for portfolio and project case examples in the book available from the added valuetm download resource center at jrosspub.com

in portfolio management shan rajegopal a leading authority on innovation and project portfolio management provides an integrated project portfolio management framework which links innovation investment and implementation a successful tried and tested method this blueprint will be a hands on guide for business executives

many companies and organizations are faced with a portfolio of projects that need to be managed effectively and successfully this new book by leading practitioners introduces a framework and range of tools to enable the project portfolio to be strategically managed

organizational project portfolio management a practitioner s guide offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise these techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained key features discusses how the principles of financial portfolio management are applicable to project portfolios and outlines the three key steps to achieving a profitable project portfolio 1 defining your project investment strategy 2 selecting the right projects and 3 effectively managing them presents a model and ppm methodology for a balanced portfolio based on concepts similar to a framework known as the balanced scorecard that allows you to create a balance along any project characteristic such as size risk and development time demonstrates how earned value management techniques can be effectively applied at the portfolio level and addresses risk and uncertainty explains how to reprioritize projects when resources become limited utilize key metrics to monitor and manage portfolio performance and determine whether a project should be continued or terminated uses a case study to illustrates how you can apply the methods and tools presented throughout the text and includes case study exercises to enhance the learning process wav offers downloadable charts for managing resources discounted cash flow and monte carlo simulation spreadsheets and worksheets for portfolio and project case examples in the book available from the added value download resource center at jrosspub com

the focus of this book is aimed at providing a mechanism to determine the individual and cumulative contribution of portfolio components to strategic objectives so that the right decisions can be made regarding those components project portfolio management pfm is a critically important discipline which organizations must embrace in order to extract the maximum value from their project investments essentially pfm can be defined as the translation of strategy and organizational objectives into projects programs and operations portfolio components the allocation of resources to portfolio components according to organizational priorities alignment of components to one or more organizational objectives and the management and control of these components in order to achieve organizational objectives and benefits the interest and contribution to the body of knowledge in project portfolio management has been growing significantly in recent years however a particular area of concern is the decision making during the management of the portfolio regarding which portfolio components to accelerate suspend or terminate failing to determine how the individual and cumulative components of a portfolio contribute to an organization s strategic objectives leads to poorly informed decisions that negate the positive effect that a sound understanding of project portfolio management could have in an organization

continuous improvements in project portfolio management have allowed for optimized strategic planning and business process improvement this not only leads to more streamlined processes methods and technologies but it increases the overall productivity of companies project portfolio management strategies for effective organizational operations is a key resource on the latest advances and research regarding strategic initiatives for portfolio and program management highlighting multidisciplinary studies on value creation portfolio governance and communication and integrated circular models this publication is an ideal reference source for professionals researchers business managers consultants and university students in economics management and engineering

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official reference material for the portfolio management professional pfmp credential examination this unique text provides a holistic view of project portfolio management ppm that includes people process tools and techniques that work synergistically within the organization to produce portfolio decisions with the best chance of success it illustrates the entire ppm process from strategic planning through portfolio evaluation and adjustment including prioritizing objectives identifying and evaluating candidate projects selecting optimal portfolios using portfolio analysis establishing project and portfolio performance metrics measuring portfolio performance and project portfolio governance rather than just an abstract discussion mastering project portfolio management simulates real world portfolio management through sample scenarios demonstrating advanced decision making techniques and the use of decision making software that readers are given access to this book guides readers step by step through the entire project portfolio management process and is ideal for corporate and government training programs and as a primary text for graduate level academic courses

managing large and complex organizations balancing the needs of business as usual new products and services and business change assuring risk across everything the business does these are all core requirements of modern business which are provided by the discipline of portfolio management the handbook of project portfolio management is the definitive publication that introduces and describes in detail

project portfolio management in today s ever changing world the handbook contains the essential knowledge required for managing portfolios of business change with real life examples that are being used by today s organizations in various industries and environments the team of expert contributors includes many of the most experienced and highly regarded international writers and practitioners from the global project portfolio management industry selected to provide the reader with examples knowledge and the skills required to manage portfolios in any organization dennis lock and reinhard wagner s definitive reference on project portfolio management explains the context and role of the discipline the practical processes tools and techniques required for managing portfolios successfully the capability required and how to develop it the text also covers the recognized standards as well as emerging issues such as sustainability and environment collectively this is a must have guide from the leading commentators and practitioners on project portfolio management from across the world

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